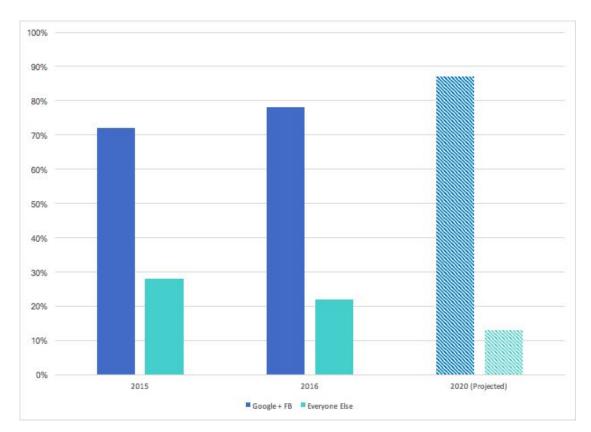


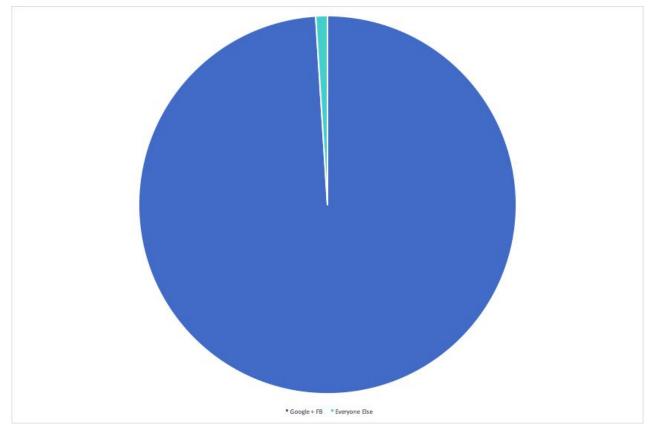
# Frictionless Access to a Thriving Free Press: A How-To Guide

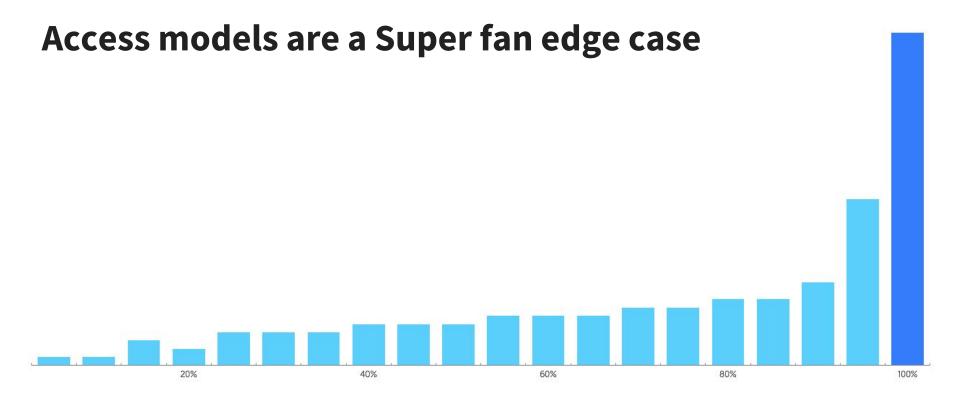
#### Sharing business models with FB & Google sucks





### 1% of industry growth going to publishers

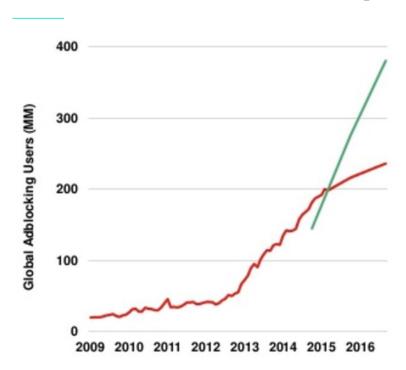








#### Ad Blockers are not a problem...



236 million desktop ad block users

Mobile ad blocking mainly outside West

83% of consumers in US, UK, France and Germany want to block *all* mobile ads





#### What consumers want

**Single Site** 

Network

The Atlantic, Wired, Gruner & Jahr, Business Insider: all saw <0.1% conversion

Micropayments / Multiple Options

Single Flat Price

Too much cognitive friction: Blendle, Google Funding Choices Siloed App

**Everywhere** 

Siloed from discovery behaviors

→ fail to scale:

too many corpses to mention

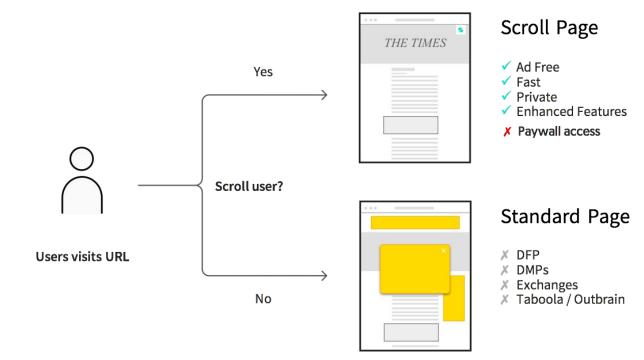


#### What publishers want

- 1. Keep publishers in control of what matters
- 2. Generate real ARPU lift, even at 100% sell-through
- 3. Don't cannibalize Superfan subscriptions



#### Making it work on the Open Web





### How good is ONA Wifi? Let's find out!



### Making the Economics work



#### **Making the Economics work**

Proxy bundle: top **80** US media companies

Annual digital ad revenue: \$7 billion

Aggregate uniques: 234 million

Aggregate industry average revenue per user: \$2.49 a month

Distribution pool: 70%

Minimum bundle price = \$3.56



#### What will consumers pay?



#### Price is easy, Distribution is hard

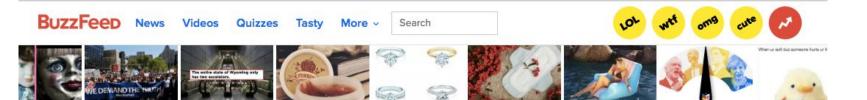
Uneven distribution of CPMs among publishers

Uneven conversion of consumers

Limit gaming of system

Incentivize quality over crap





STYLE



#### What Colors Are This Dress?

There's a lot of debate on Tumblr about this right now, and we need to settle it. This is important because I think I'm going insane.

Posted on February 26, 2015, at 5:14 p.m.





Tumblr user swiked uploaded this image, and there's a lot of debate about the color of the dress.





14 Spring Cleaning Tips To Help The Laziest Person Declutter Their Life



#### BuzzFeednews

A coalition of states and at least 180 mayors have vowed to fight against climate change and uphold the Paris Climate Agreement. >

An elite group of Iraqi soldiers formed and trained by the US has been leading the bloody battle to free the city of Mosul from ISIS. >

Three police officers were shot and a suspect killed Friday in a wild shootout in Laredo, Texas, that sent bystanders scrambling for





#### Robert Plant Breaks Down In Tears When Ann Wilson Covers 'Stairway To Heaven'



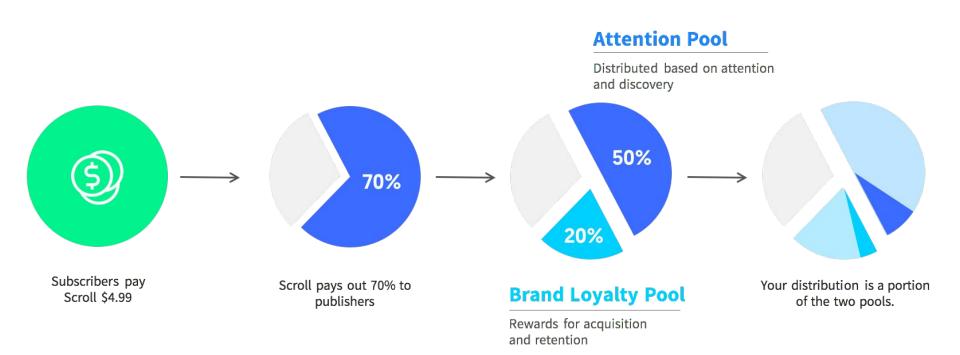
Music lovers, you're in for a big treat.

In December 2012, CBS aired its broadcast of the annual Kennedy Center Honors, which awards exemplary lifetime achievement in the performing arts. This was the year that British classic rock band Led Zeppelin was one of the honorees.





#### **Constructing the model**





## What can happen when you put users first?



## Now comes the hard part





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